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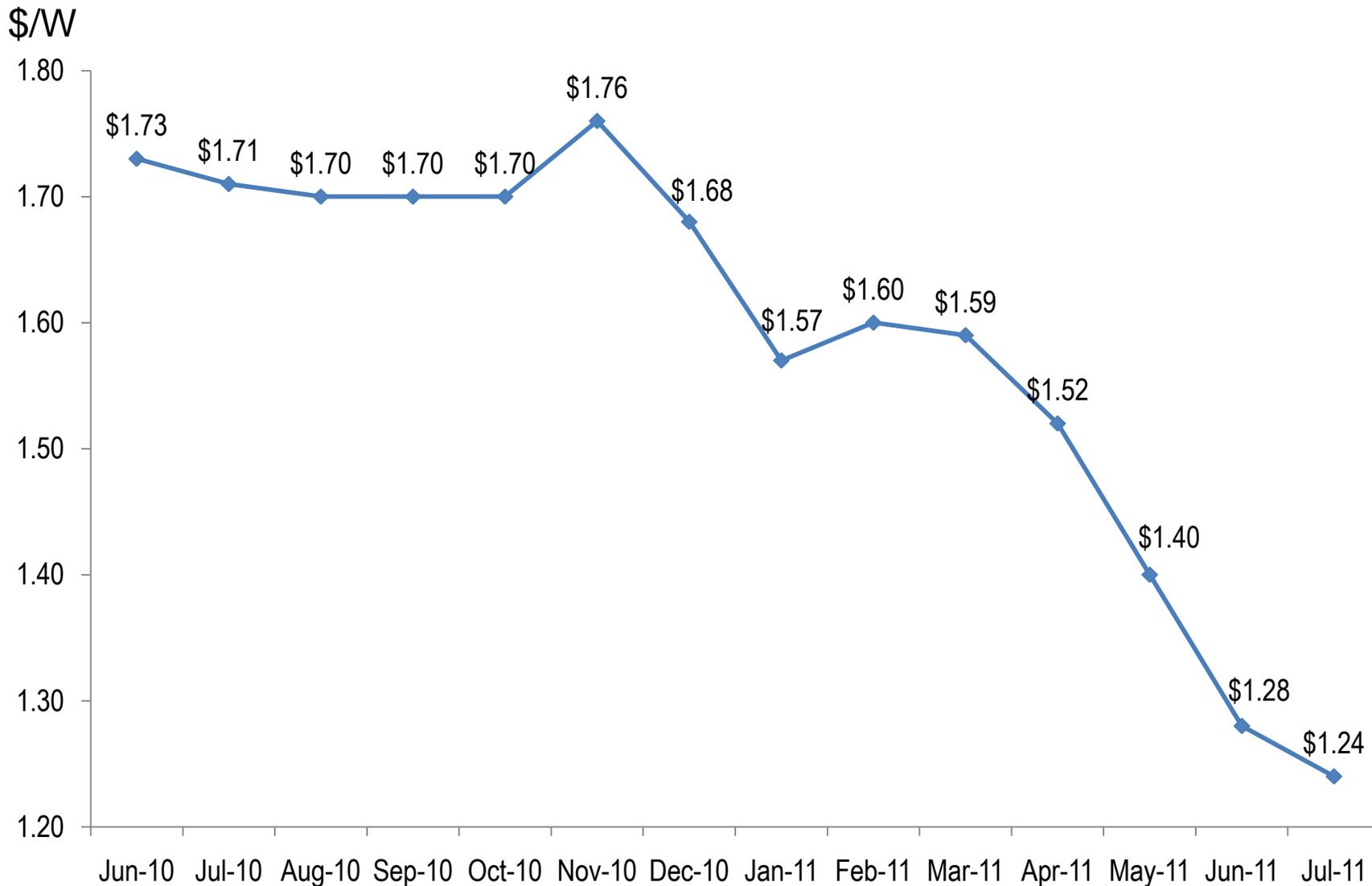
Solar Economics for Government Projects Today

Karen Butterfield SunPower 2011

Agenda

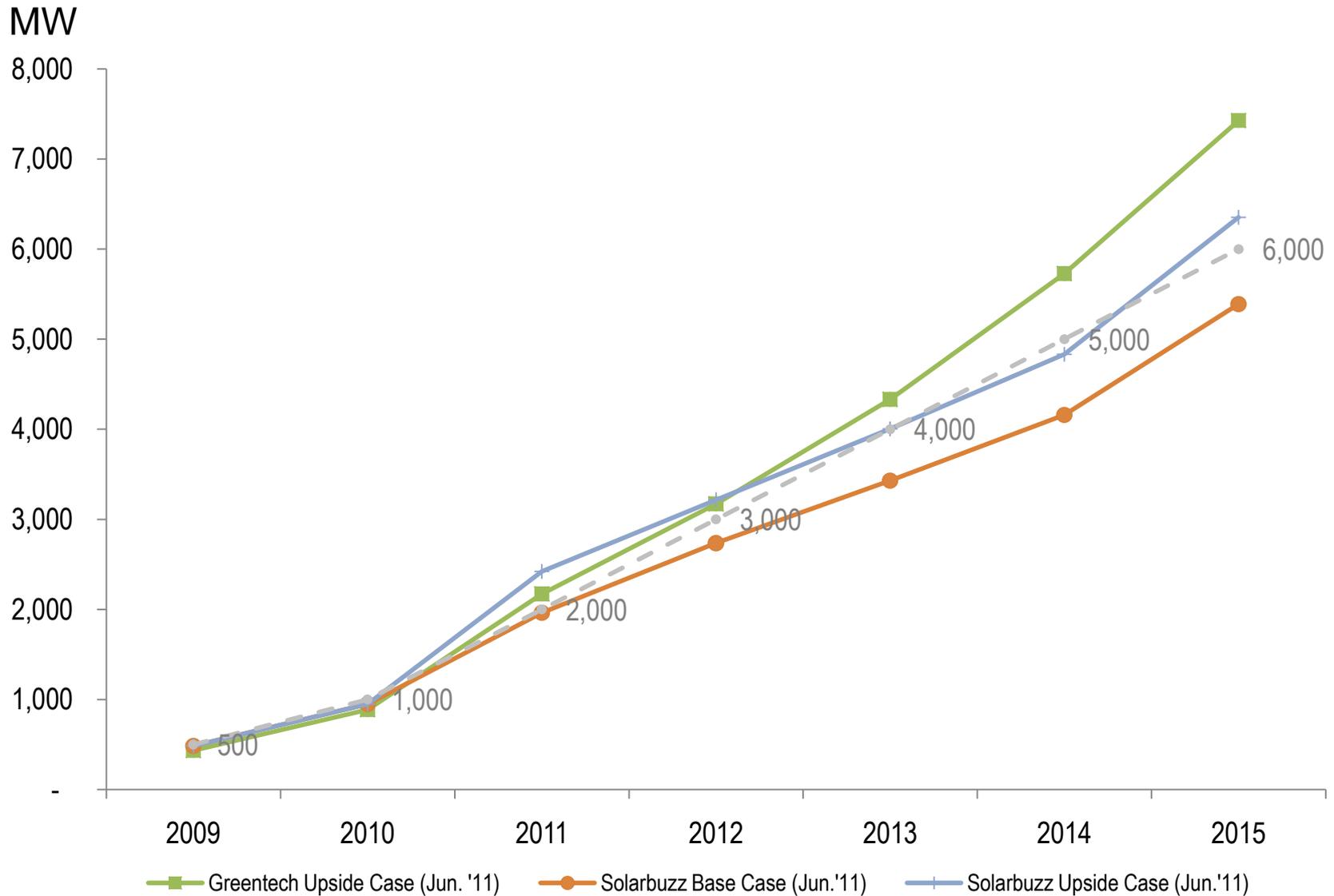
- **Market Dynamics**
 - The Cost of Solar Today
 - The Effect of Falling Prices
- **Inputs that Affect Solar Economics**
 - Rates
 - Rebates
 - Radiation
- **Case Studies**
 - Bean Center Roof
 - USAFA Ground
 - VA Carport
- **Conclusions**

Global Crystalline PV Module Spot Price Trends

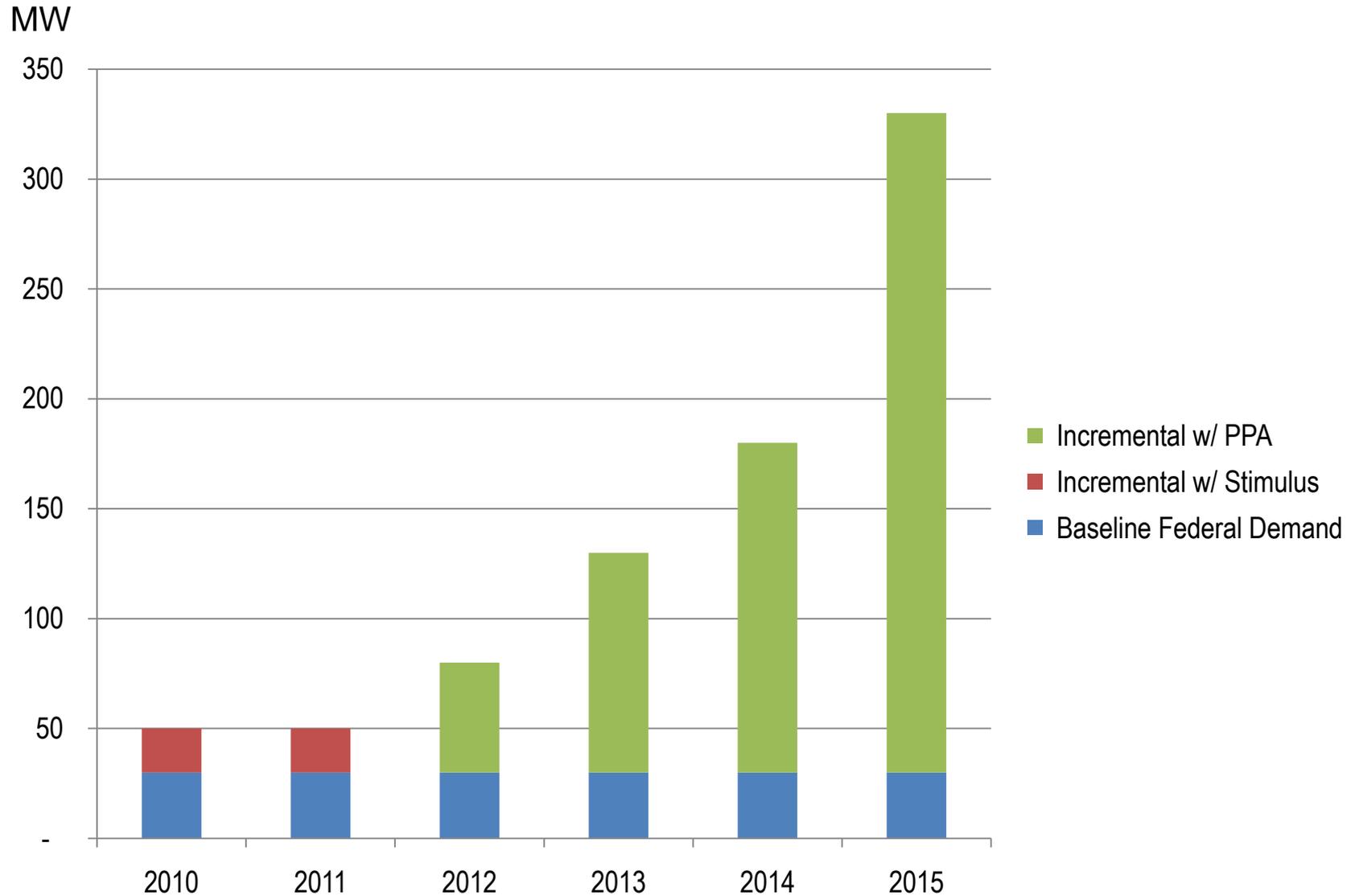


Source: PVInsights, July 2011

US Solar PV Market Forecasts



US Government Solar Contracted or Completed



Rates and Other Cost Inputs

Rates

- Utility Rates
- Demand Charges
- Rate Structure
- Load Profile
- Standby / Departing Load Charges

Other Cost Inputs

- Interconnection Limits
- Net Metering Limits
- Land Cost
- O&M Cost
- Economies of Scale

Better

- > \$0.12 kWh
- Low/None
- Time of Use
- Afternoon Peak
- None

- > 5 MW
- > 5 MW
- Low/None
- < \$18,000/MW/yr
- Large/Multi-Site

Worse

- < \$0.08 kWh
- High
- Fixed
- Nighttime Peak
- Significant
- < 1 MW
- < 1 MW
- High Valuation
- No O&M contract
- Small/Single Site

Rebates – All Incentives

Rebates

Capacity Based Incentive (CBI)

Performance Based Incentive (PBI)

Renewable Energy Credits (RECs)

Feed In Tariff (FiT)

Tax Incentives

Investment Tax Credit (ITC)

Depreciation (MACRS)

State Tax Credits

Sales Tax Exemptions

Better

- > \$1.00/W
- > \$0.10/kWh (5yr)
- Compliance Market
- Long-Term Program

- Treasury Grant
- Bonus Depreciation
- Refundable
- Applicable

Worse

- kW Size Cap
- < \$0.02/kWh (5yr)
- Voluntary Market
- Start Stop Program

- Forfeited
- Forfeited
- Forfeited
- No Exemption

Radiation and Design Inputs

Solar Generation

- Solar Radiation
- Orientation/Azimuth
- Climate
- Altitude
- Shade Objects
- Soiling
- Wind Zone

Ground Only

- Topography
- Boundary Shape

Roof Only

- Building height
- Roof Age/Pitch
- Structural Capacity

Better

- High >1,200
- South/SW
- Dry & Cold
- High
- None
- None
- <= 90 mph

- Flat
- East/West Axis

- <35 ft
- New /Flat
- >5 lbs/ft2

Worse

- Low <1,200
- North/NE
- Wet & Hot
- Low
- Numerous
- Particulates
- > 90 mph

- Sloped
- North/South Axis

- >45 ft
- Old/Steep
- <2.5lbs/ft2

Understanding Levelized Cost of Energy

$$\text{LCOE} = \frac{\text{Total Life Cycle Cost}}{\text{NPV Energy Output}}$$

LCOE is determined by 5 critical variables:

1. System Cost (\$/Wp) net of financial incentives (rebates, tax incentives, etc)
2. System Output (Watts/unit area) & module yield (kWh/kWp)
3. Cost of ownership (O&M)
4. Avoided Cost of Energy
5. Cost of land or roof space

Key Takeaways:

Comparing price per watt alone does not compare true system cost.

The cost of a solar system must be considered in terms of total cost to install & own and total energy produced over the system's lifetime.

Case Studies Roof, Ground, Carport



Rooftop Mounted Solar Projects

Case Study Bean Center



General Emmett J. Bean Center (GSA)

Location: Indianapolis, IN

System Size: 1.9MW

Facility Energy Offset: 20%

Contract: Roof Construction

Rates: ~ \$0.076 / kWh avoided cost

Rebates/Incentives:

Recs: \$0 /Owned by GSA

Funding Source: ARRA

Radiation/Design

Yield: 1,308 kWh/kWp

First Year Output: 2.5M kWh

Technology: SunPower® T5 Solar
Tile rooftop system



Photo Courtesy Shiel Sexton

Ground Mounted Solar Projects

Case Study USAFA



US Air Force Academy (USAFA) Project

Location: Colorado Springs, CO

System Size: 6 MW

USAFA Energy Offset: > 11%

Contract Mechanism: Pre-paid
PPA with local utility

Rates

PPA Rate: ~ \$0.06/kWh

Rebates/Incentives

RECs: Split Developer/USAFA

Tax: ITC and Depreciation

Radiation/Design

Technology: SunPower® T0
Tracker

Yield: 1,942 kWh / kWp

First Year Output: 11.6M kWh



US Air Force Academy



Parking Canopy Projects Case Study



Department of Veterans Affairs

Artist Renderings

Locations: Sepulveda, CA

System Size: 8.2 MW

Funding Source: VA Appropriations

Contract Mechanism: Purchase through GSA Schedule

Rates: ~ \$0.12 / kWh avoided cost

Rebates/Incentives

LADWP Local Utility Rebate

RECs owned by VA

Radiation/Design

Technologies: Carports, Rooftops & Ground Tracker

Yield: 1,845 kWh / kWp

First Year Output: 7.3M kWh



Viera, FL Carports



Sepulveda, CA Tracker

How to Drive Costs Down

- **Feasibility Studies**
- **Pre-perform NEPA**
- **Avoid pre-performing Design**
- **Provide Drawings, Environmental Reports and Technical Specifications**
- **Aggregate Sites – Leverage the Scale of the Government**
- **Use a PPA**

Conclusions

- **The Cost of Solar has fallen by 50 percent since 2005**
- **Rebate Incentives are declining commensurately**
- **Tax Incentives are equal to or better than they have ever been**
- **Proper site evaluation for solar feasibility is critical and can be complex**
- **A PPA lowers costs because the tax benefits are monetized**



Q&A